



DEPARTMENT OF THE ARMY  
UNITED STATES ARMY  
NORTH ATLANTIC TREATY ORGANIZATION  
UNIT #21420  
APO AE 09705

REPLY TO  
ATTENTION OF


ACCT-CG

2 November 2001

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Management Control Process

1. The Management Control Process (MCP) as outlined in AR 11-2, 1 August 1994, Management Control, provides for the accurate accountability and effective stewardship of resources by all personnel associated with the U.S. Army. This is a modern, Army-wide process that implements the Federal Manager's Financial Integrity Act within all agencies of the U.S. Army.
2. Adherence to both the specifics and the spirit of MCP is essential for all members of this command. It is the responsibility of commanders and senior managers to ensure all personnel within their organizations are aware of the high level of concern and commitment that I have in this regard.
3. The primary means to accomplish the objectives of MCP is through implementation of a robust Management Control Process Plan (MCP) within each organization, ensuring that management controls are in place, effective, and in use. It is simply a means to document the execution and effectiveness of various types of management controls that, in most instances, already take place. It also provides for the reporting of any shortfalls or weaknesses and their tracking until a resolution is accomplished.
4. I encourage the immediate reporting of any accountability shortfalls through the chain of command. However, other channels are also available, including higher echelons in the chain of command or directly to the Deputy Chief of Staff for Resource Management (DCSRM) at Headquarters, U.S. Army, North Atlantic Treaty Organization (HQ, USANATO).
5. The USANATO, proponent for this policy memorandum is the DCSRM. Anyone needing assistance or having any questions concerning this policy may contact DSN 423-5235, IVSN 254-5235, or Commercial 011-32-65-44-5235. Inquiries may also be addressed to Commander, USANATO, ATTN: ACRM-MM, Unit #21420 Box 5100, APO AE 09705.

  
COLBY M. BROADWATER III  
Lieutenant General, U.S. Army  
Commanding General

DISTRIBUTION:  
A & B